### [Sales]

## ■Convenience Store Business in Japan

| Lawson, Inc     | . (Non-consolida       | ted)                    |         |     |     |     |     |     |     |     |     |     |     | (YOY) |
|-----------------|------------------------|-------------------------|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
|                 |                        |                         | MAR     | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB   |
|                 | Sales*1                |                         | 102.6%  |     |     |     |     |     |     |     |     |     |     |       |
| All Stores      | Sales+1                | (million yen)           | 180,384 |     |     |     |     |     |     |     |     |     |     |       |
|                 | Ave. Daily Sales per S | tore (Thousands of yen) | 521     |     |     |     |     |     |     |     |     |     |     |       |
|                 | Sales                  |                         | 99.7%   |     |     |     |     |     |     |     |     |     |     |       |
|                 | Number of Cu           | stomers                 | 99.0%   |     |     |     |     |     |     |     |     |     |     |       |
| Existing Stores |                        | (Number)                | 797     |     |     |     |     |     |     |     |     |     |     |       |
|                 | Spending per           | Customer                | 100.8%  |     |     |     |     |     |     |     |     |     |     |       |
|                 |                        | (Van)                   | 605     |     |     |     |     |     |     |     |     |     |     |       |

| (1)LAWSC        | N Business *2          |                         |         |     |     |     |     |     |     |     |     |     |     | (YOY) |
|-----------------|------------------------|-------------------------|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
|                 |                        |                         | MAR     | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB   |
|                 | Sales*1                |                         | 103.0%  |     |     |     |     |     |     |     |     |     |     |       |
| All Stores      | Sales*1                | (million yen)           | 169,509 |     |     |     |     |     |     |     |     |     |     |       |
|                 | Ave. Daily Sales per S | tore (Thousands of yen) | 526     |     |     |     |     |     |     |     |     |     |     |       |
|                 | Sales                  |                         | 99.8%   |     |     |     |     |     |     |     |     |     |     |       |
|                 | Number of Cu           | stomers                 | 99.1%   |     |     |     |     |     |     |     |     |     |     |       |
| Existing Stores |                        | (Number)                | 788     |     |     |     |     |     |     |     |     |     |     |       |
|                 | Spending per (         | Customer                | 100.7%  |     |     |     |     |     |     |     |     |     |     |       |
|                 |                        | (Yen)                   | 616     |     |     |     |     |     |     |     |     |     |     |       |

| (2)LAWSO        | N STORE100 Business   |        |     |     |     |     |     |     |     |     |     |     | (YOY) |
|-----------------|-----------------------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
|                 |                       | MAR    | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB   |
|                 | Sales                 | 98.5%  |     |     |     |     |     |     |     |     |     |     |       |
| Existing Stores | Number of Customers   | 97.1%  |     |     |     |     |     |     |     |     |     |     |       |
|                 | Spending per Customer | 101.4% |     |     |     |     |     |     |     |     |     |     |       |

| ■Seijo Ishi     | i Business*3          |        |     |     |     |     |     |     |     |     |     |     | (YOY) |
|-----------------|-----------------------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
|                 |                       | MAR    | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB   |
| All Stores      | Sales                 | 105.0% |     |     |     |     |     |     |     |     |     |     |       |
|                 | Sales                 | 99.6%  |     |     |     |     |     |     |     |     |     |     |       |
| Existing Stores | Number of Customers   | 100.0% |     |     |     |     |     |     |     |     |     |     |       |
|                 | Spending per Customer | 99.6%  |     |     |     |     |     |     |     |     |     |     |       |

- \*1 Total sales include gross sales of tickets, postal packets and other service-related businesses.
  \*2 LAWSON Business includes LAWSON and NATURAL LAWSON.
  \*3 As for Seijo Ishii Business, sales figures of franchise stores and restaurants are not included.

## ■Convenience Store Business

|    |         | Duomioo |
|----|---------|---------|
| Nu | mber of | Stores  |

|          |                 |                   | MAR    | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | TOTAL  |
|----------|-----------------|-------------------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|
|          | Opening*4       |                   | 24     |     |     |     |     |     |     |     |     |     |     |     | 24     |
|          |                 | Closure           | 18     |     |     |     |     |     |     |     |     |     |     |     | 18     |
| lana.    | Closure*4       | Re-location       | 7      |     |     |     |     |     |     |     |     |     |     |     | 7      |
| Japan    |                 | Subtotal          | 25     |     |     |     |     |     |     |     |     |     |     |     | 25     |
|          | Net Increase    |                   | -1     |     |     |     |     |     |     |     |     |     |     |     | -1     |
|          | Total Number of | Stores in Japan   | 13,110 |     |     |     |     |     |     |     |     |     |     |     | 13,110 |
| Overseas | Total Number of | Stores Overseas*5 | 1,184  |     |     |     |     |     |     |     |     |     |     |     | 1,184  |

Number of Stores by Region and Prefecture

|          | Number of Stores by Region and        | rielecture |     |     |     |     |     |     |     |     |     |     |     |
|----------|---------------------------------------|------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|          |                                       | MAR        | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB |
|          | Hokkaido                              | 637        |     |     |     |     |     |     |     |     |     |     |     |
|          | Tohoku                                | 1,052      |     |     |     |     |     |     |     |     |     |     |     |
|          | Kanto                                 | 4,071      |     |     |     |     |     |     |     |     |     |     |     |
|          | Koshinetsu                            | 444        |     |     |     |     |     |     |     |     |     |     |     |
|          | Hokuriku                              | 398        |     |     |     |     |     |     |     |     |     |     |     |
| Japan    | Tokai                                 | 1,177      |     |     |     |     |     |     |     |     |     |     |     |
|          | Kinki                                 | 2,465      |     |     |     |     |     |     |     |     |     |     |     |
|          | Chugoku                               | 781        |     |     |     |     |     |     |     |     |     |     |     |
|          | Shikoku                               | 613        |     |     |     |     |     |     |     |     |     |     |     |
|          | Kyushu                                | 1,472      |     |     |     |     |     |     |     |     |     |     |     |
|          | Total Number of Stores in Japan       | 13,110     |     |     |     |     |     |     |     |     |     |     |     |
|          | Shanghai and surrounding area (China) | 673        |     |     |     |     |     |     |     |     |     |     |     |
|          | Chongqing (China)                     | 140        |     |     |     |     |     |     |     |     |     |     |     |
|          | Dalian (China)                        | 81         |     |     |     |     |     |     |     |     |     |     |     |
|          | Beijing (China)                       | 52         |     |     |     |     |     |     |     |     |     |     |     |
| Overseas | Wuhan (China)                         | 84         |     |     |     |     |     |     |     |     |     |     |     |
| Overseas | Indonesia*6                           | 36         |     |     |     |     |     |     |     |     |     |     |     |
|          | Hawaii (US)                           | 2          |     |     |     |     |     |     |     |     |     |     |     |
|          | Thailand                              | 86         |     |     |     |     |     |     |     |     |     |     |     |
|          | Philippines                           | 30         |     |     |     |     |     |     |     |     |     |     |     |
|          | Total Number of Stores Overseas*6     | 1,184      |     |     |     |     |     |     |     |     |     |     |     |

Number of Stores by Company (Japan)

|       |                          |                               | MAR    | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB |
|-------|--------------------------|-------------------------------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|       |                          | LAWSON                        | 11,346 |     |     |     |     |     |     |     |     |     |     |     |
|       |                          | NATURAL LAWSON                |        |     |     |     |     |     |     |     |     |     |     |     |
|       | (Non-consolidated)       | LAWSON STORE100               | 797    |     |     |     |     |     |     |     |     |     |     |     |
| lanan | Lawson San' in Co., Ltd. | (consolidated subsidiary)     | 289    |     |     |     |     |     |     |     |     |     |     |     |
| Japan | Lawson Kochi, Inc. (E    | quity method affiliates)      | 135    |     |     |     |     |     |     |     |     |     |     |     |
|       | Lawson Minami-Kyushu, In | c. (Equity method affiliates) | 191    |     |     |     |     |     |     |     |     |     |     |     |
|       | Lawson Okinawa, Inc. (   | Equity method affiliates)     | 211    |     |     |     |     |     |     |     |     |     |     |     |
| l     | Total Number of          | f Stores in Japan             | 13,110 |     |     |     |     |     |     |     |     |     |     |     |

#### **♦LAWSON** Business of Lawson, Inc.\*7

Number of Stores

|              |             | MAR    | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | TOTAL  |
|--------------|-------------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|
| Opening*4    |             | 21     |     |     |     |     |     |     |     |     |     |     |     | 21     |
|              | Closure     | 17     |     |     |     |     |     |     |     |     |     |     |     | 17     |
| Closure*4    | Re-location | 7      |     |     |     |     |     |     |     |     |     |     |     | 7      |
|              | Subtotal    | 24     |     |     |     |     |     |     |     |     |     |     |     | 24     |
| Net Increase |             | -3     |     |     |     |     |     |     |     |     |     |     |     | -3     |
| Number       | of Stores   | 11,487 |     |     |     |     |     |     |     |     |     |     |     | 11,487 |

Number of Stores by Region and Prefecture

|                  | MAR    | APR             | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB |
|------------------|--------|-----------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Hokkaido         | 637    |                 |     |     |     |     |     |     |     |     |     |     |
| Tohoku           | 1,052  |                 |     |     |     |     |     |     |     |     |     |     |
| Kanto            | 3,556  |                 |     |     |     |     |     |     |     |     |     |     |
| Koshinetsu       | 444    |                 |     |     |     |     |     |     |     |     |     |     |
| Hokuriku         | 398    |                 |     |     |     |     |     |     |     |     |     |     |
| Tokai            | 1,076  |                 |     |     |     |     |     |     |     |     |     |     |
| Kinki            | 2,284  |                 |     |     |     |     |     |     |     |     |     |     |
| Chugoku          | 492    |                 |     |     |     |     |     |     |     |     |     |     |
| Shikoku          | 478    |                 |     |     |     |     |     |     |     |     |     |     |
| Kyushu           | 1,070  | , in the second |     |     |     |     |     |     |     |     |     |     |
| Number of Stores | 11,487 |                 |     |     |     |     |     |     |     |     |     |     |

# ◆LAWSON STORE100 Business of Lawson, Inc.\*7 Number of Stores

|                  | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | TOTAL |
|------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Opening*4        | 0   |     |     |     |     |     |     |     |     |     |     |     | 0     |
| Closure*4        | 1   |     |     |     |     |     |     |     |     |     |     |     | 1     |
| Net Increase     | -1  |     |     |     |     |     |     |     |     |     |     |     | -1    |
| Number of Stores | 797 |     |     |     |     |     |     |     |     |     |     |     | 797   |

## ■Seijo Ishii Business\*8

|                                 | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | TOTAL |
|---------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| Total Number of Stores in Japan | 134 |     |     |     |     |     |     |     |     |     |     |     | 134   |

<sup>\*4</sup> The number of stores, which are converted into a different format within LAWSON/NATURAL LAWSON and LAWSON STORE100, also are counted in "opening" and "closure".

<sup>\*5</sup> Total number of stores overseas in March is based on the flash report.

<sup>\*6</sup> Total number of stores overseas and the number of stores in Indonesia of March are based on the flash report.

<sup>\*7</sup> LAWSON Business includes LAWSON and NATURAL LAWSON.

 $<sup>\</sup>pmb{*8} \text{ As for Seijo Ishii Business, number of franchise stores and restaurants are not included.}$